**Candidates’ responses to the Q&A are presented in their entirety without changes, edits, or corrections.**

BOARD OF DIRECTORS

Hung-Fu "Charlie" Lin, MSN, APRN, NP-C, CRNFA, CNOR-PEDS, CNAMB

1. **What AORN value is the most meaningful to you, and how do your values align with the mission, vision, and values of AORN?**

Equity and inclusivity are as critical as innovation when driving the future direction of AORN. Decisions made in the board room impact our global membership and provide clinical guidance into best practices and association resource utilization. Our leadership should reflect the voices, perspectives, and diversity of nurses employed at all levels from bedside to C-suite and hear the unique challenges affecting all practice environments. While our leadership board is predominantly composed of nurses in leadership roles, there are many voices at the core of our association that need to be amplified to equally represent the current and future state of our profession like the bedside nurse. As a bedside advanced practice nurse in perioperative academia with leadership experience, my strength is my focus on the future, which provides me the courage and boldness to collaboratively continue guiding our association towards achieving sustainable professional excellence core to our association’s values.

1. **What trends or changes in perioperative practice do you believe are most important for perioperative nurses and how should the BOD address these?**

Environmental sustainability and retained surgical items have a longstanding impact on perioperative practice. With increasing clinical technology, medical waste and supply utilization during surgeries hasn’t decreased over time with single-use items or implementing adjunct reprocessing technology. The board should continue to consider the environmental effects of surgical items in perioperative guidelines and engage with legislators to ensure that development of technology considers the effects on public health, environment, and patient. Despite adjunct technology to decrease the risk of retained items, the incidence of these events persists. Increasing education and advocacy to institutions focusing on bedside nurses as champions will continue to build awareness and ownership of a mission zero focus. While evaluating clinical challenges with artificial intelligence may simplify tasks improving patient outcomes and clinical processes, continued observation and guidance by board leaders remains necessary to monitor how information can be better translated to implementation to decrease adverse events.

1. **What motivates you to serve as a member of the AORN BOD? What personal or professional qualities and attributes do you possess that would make you an effective member?**

Investing in the perioperative nurses of tomorrow begins with a strong foundation and passion. Thrown into the OR without training, my local chapter became my lifeline and mentors in navigating our specialty. Their dedication and desire to see me succeed equipped and fed my desire to become the best perioperative nurse for my patients. These aspirations became the flame and commitment for which I serve our association. AORN continues to be the guiding leader and international voice of perioperative practice whose core missions and values emanate the need for innovation and continued collaboration from nurses at all levels and career stages. Board members must understand and harness their innate strengths to optimize their effectiveness while in the board room. My experience and strengths in communication, responsibility, inclusivity, and a future mindset will best advocate for the future of perioperative nursing when making association-wide decisions.